

**Table 1: Demographic characteristics of the eight DFC youth substance use prevention coalitions.**

Demographic	DFC Coalition							
	1	2	3	4	5	6	7	8
Type of principal leadership	CBO	CBO	CBO	CBO/ Gov	CBO	College	CBO	CBO/ Gov
% Black residents	62.3%	73.7%	13%	41.5%	41.5%	59.0%	54.5%	91.6%
Geographic location	U	S	R	R	R	U	U	U
Year(s) of DFC Funding in 2017	8	4	10	1	2	10	4	10
Poverty rate	20%	8.5%	11.7%	22.2%	22.2%	9.3%	6.8%	23.3%
Median household income	\$52,735	\$88,718	\$65,396	\$44,980	\$44,980	\$122,077	\$104,296	\$44,665
Unemployment rate	5.8%	5.4%	9.8%	6.9%	6.9%	3.9%	5.8%	16.0%
Life expectancy (years)	72.0	79.1	78.5	75.3	75.3	76.6	76.6	76.6

Source: DC Health Matters.org, US Census 2020

U=urban; S=suburban, R=rural

CBO=Community-based Organization

CBO/Gov=Community-based Organization and local government shared leadership

**Table 2: Principles identified by DFC coalition leaders (in alphabetical order; \*=new)**

Principle Number	Study Phase				
	Theme based on prevention practitioner discussion and consensus	Definition of themes based on prevention practitioner discussions and consensus		Confirmed, revised, new themes based on DFC Leader transcript analysis	Final definitions by consensus of research team after DFC leader transcript analysis
<b>Principle 1</b>				Aspiration*	Embrace prevention science-based approaches and goals with desire to apply them in new ways that are culturally consistent and culturally relevant.
<b>Principle 2</b>	Collaboration	Sharing of information and resources.		Confirmed	Informally reaching out to each other. P2P Model: In a Peer-to-Peer Model the focus is to increase positive behaviors, norms, or policies and programs by using

				individuals who are not professional teachers but individuals with similar traits, experiences, or social groupings and learn from each other or by doing. Medium intensity: formal relationships and understanding of missions, longer-term interaction on a specific effort or program.
<b>Principle 3</b>	Commitment	Dedication to the work.	Confirmed	Working without any resources. Dedication to the work. Leadership, longevity (measurement of time), or sacrifice on behalf of coalition or community members.
<b>Principle 4</b>	Communication	Multiple strategies for effective communication to a variety of stakeholders.	Confirmed	Program Manager uses multiple strategies for effective connection to a variety of partners (print, social media, informal conversations, phone calls, coalition meetings, email, retreats, etc.).
<b>Principle 5</b>	Community-based	Facilitate participation of non-resourced, non-governmental stakeholders. "For the people by the people"  Work together with trusted partners.	Confirmed	Boots on ground support, meaning that community members from the population of interest are represented in leadership positions, provide key input or strategy, facilitate actions or outcomes, or drive the overall execution or direction of the coalition. People the DFC is helping, also people helping the DFC - reciprocity. Stakeholders are included in the process, meaning members of the 12 Sectors. Actions for/in the community of interest, beyond coalition meetings. Meeting the target population where they are physically and socially.
<b>Principle 6</b>	Connectivity	Work together with trusted partners.	Confirmed	Moving as one: highest intensity, high-risk, complete unification, Afrocentric perspective.

					Highest intensity: brings separate organizations into a new structure with full commitment to a common mission, requires a comprehensive planning and well-defined communication channels, control is an issue and can be unequal, risk exists because each partner contributes its resources and reputation.
<b>Principle 7</b>	Cooperation	Working relationships with partners, not necessarily just with high trust partners.		Confirmed	Low intensity: short-term informal relationships, no clearly defined mission, structure or planning effort, focus on sharing information only about the subject at hand, each retains its organizational authority, no risk.
<b>Principle 8</b>	Coopetition	Clarity of all stakeholder time, talents, and treasures such that there is friendly cooperation between competitors.		Confirmed	When organizations, or agents within an organization, are competing within a market and simultaneously cooperate and compete to increase their respective and composite profits (Ritala & Hurmelinna-Laukkanen, 2009). Cooperation despite their individual interests.
<b>Principle 9</b>				Doggedness*	Accept conflict and diversionary activities between partners regarding the embrace of prevention science approaches and goals that seem culturally inconsistent and not culturally relevant; and throughout maintain a dogged focus on using prevention science in ways that can benefit the community. Stay focused regardless of immediate environments (e.g., physical, financial) that add or magnify obstacles against the goals of the coalition/members or that slows the coalition down.



**Table 3: Appearance of each principle in each DFC coalition leader transcript.**

Themes Represented Within Each Coalition										
	1 Aspirations	2 Collaboration	3 Commitment	4 Communication	5 Community-based	6 Connectivity	7 Cooperation	8 Coopetition	9 Doggedness	% of Principles
Coalition 1:		√	√	√	√		√		√	67%
Coalition 2:		√	√	√	√	√	√		√	78%
Coalition 3:		√	√	√	√		√	√	√	78%
Coalition 4:	√	√	√	√	√	√	√	√	√	100%
Coalition 5:		√	√	√	√	√	√	√	√	89%
Coalition 6:			√	√	√	√	√		√	67%
Coalition 7:			√	√	√	√	√	√	√	78%
Coalition 8:	√	√	√	√	√	√	√	√	√	100%
% of Coalitions	25%	75%	100%	100%	100%	75%	100%	63%	100%	